



College of Arts & Sciences  
OFFICE OF THE DEAN

4 Kent Way  
Newark, DE 19716  
Phone: 302-831-2793  
Fax: 302-831-6398

June 13, 2011

Dear Andrew:

Congratulations!

You have been selected as a University Teacher's Assistant (UTA) for the spring 2012 semester. The professor who nominated you, Professor Amy Hicks, values your insights and your work. In this program, outstanding students assist faculty members with research related to their teaching, grading, the preparation of instructional materials, and other teaching related activities.

The UTA in the College of Arts and Sciences carries an award of \$200 per semester. Your student bill will be credited for the semester/s of service. You must reply to this email indicating whether you accept this position by **June 30<sup>th</sup>**. Please contact your faculty supervisor directly to discuss your activities as a UTA.

Sincerely,

A handwritten signature in black ink that reads 'George Watson'.

George Watson, Dean  
College of Arts and Sciences

cc: Amy Hicks